

Welcome!

Linking Customer and Employee Satisfaction

Donna Knapp Curriculum Development Manager ITSM Academy

About ITSM Academy



Accredited Education

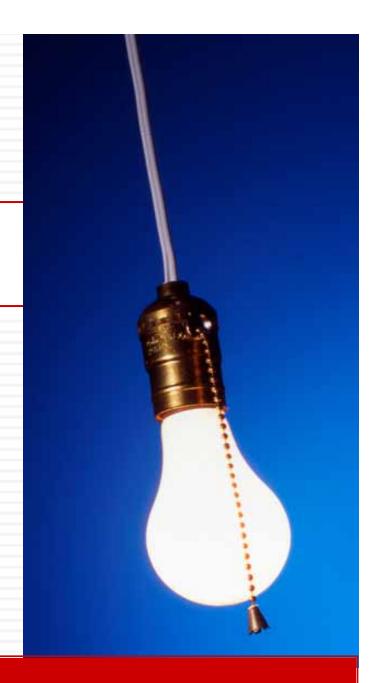
- ✓ Certified Process Design Engineer (CPDE)®
- ✓ ITIL[®] Foundation
- ✓ ITIL Capability (OSA | PPO | RCV | SOA)
- ✓ ITIL Lifecycle (SS|SD|ST|SO|CSI)
- ✓ ITIL Managing Across the Lifecycle (MALC)
- ✓ ISO/IEC 20000 Foundation & Bridge
- ✓ MOF Foundation
- Practical, Value-Add Workshops
 - ✓ ITSM Leadership, Roles, Service Catalog
 - ✓ ITIL, MOF, ISO 20K Overviews
 - ✓ Apollo 13, Visible Ops: The Class
 - ✓ And more!

- Since 2003 Tens of Thousands
 Trained and Certifiea
- ITSM Professional Diplomas
 - ✓ Change/Support/SLM
- Public Classes throughout U.S.
- Corporate On-Site Classes
- Virtual Classes
- Courseware Licensing
 - ✓ Corporate & Partner (GEM)
- Alumni Program
- PMI Global Education Provider
- Certified Woman-Owned



Agenda

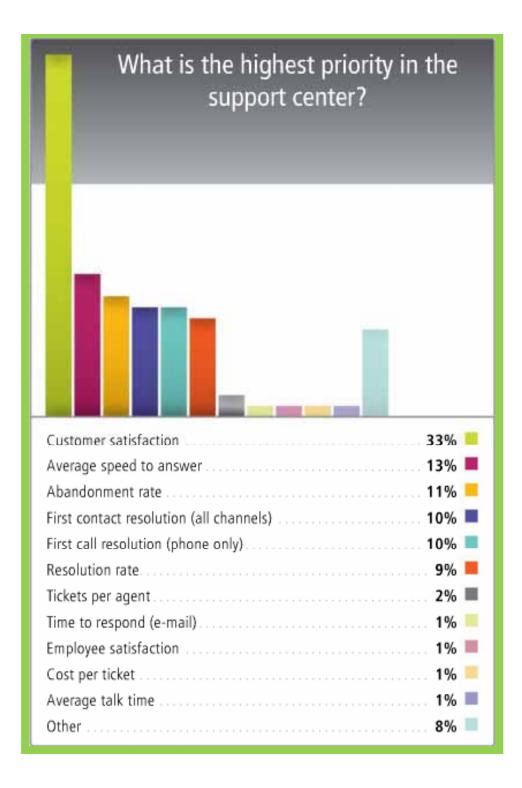
- The current state
 - ✓ Customer satisfaction
 - ✓ Employee satisfaction
- Linking the two



Thank you for joining us today.

Customer Satisfaction

What's your priority?



Criteria for Measuring Analyst Performance

91% Customer satisfaction

57% First-call resolution

44% Average handle time

• 21% Time in seat

■ 18% Other



Customer Satisfaction Benchmarking Results

Overall Survey Results April 15, 2010 to July 15, 2010 # of companies = 158 # of centers = 348 # of surveys = 208,334	Very Dissatisfied (1)	Somewhat Dissatisfied (2)	Neutral (3)	Somewhat Satisfied (4)	Very Satisfied (5)	% Satisfied (Combined 4/ 5 rating)
1. The courtesy of the analyst?	196	1%	3%	9%	86%	95%
2. The technical skills/knowledge of the analyst?	1%	1%	4%	12%	82%	94%
3. The timeliness of the service provided?	2%	2%	4%	11%	81%	92%
4. The quality of the service provided?	2%	1%	3%	10%	84%	94%
5. The overall service experience?	2%	2%	4%	11%	82%	93%

The Frustration Factor

How would you rate the average frustration level of your customers at the *beginning* of a session?

Answer	0%_	100%	Number of Response(s)	Response Ratio
Very frustrated			7	8.7 %
Frustrated			22	27.5 %
Somewhat frustrated			32	40.0 %
Not frustrated at all			10	12.5 %
No Response(s)			9	11.2 %
		Totals	80	100%

How would you rate the average frustration level of your customers at the *end* of a session?

Answer	0%	100%	Number of Response(s)	Response Ratio
Very frustrated			0	0.0 %
Frustrated			2	2.5 %
Somewhat frustrated			27	33.7 %
Not frustrated at all			42	52.5 %
No Response(s)			9	11.2 %
		Totals	80	100%

Employee Satisfaction

Support Staff Satisfaction

62% Satisfied

17% Very satisfied

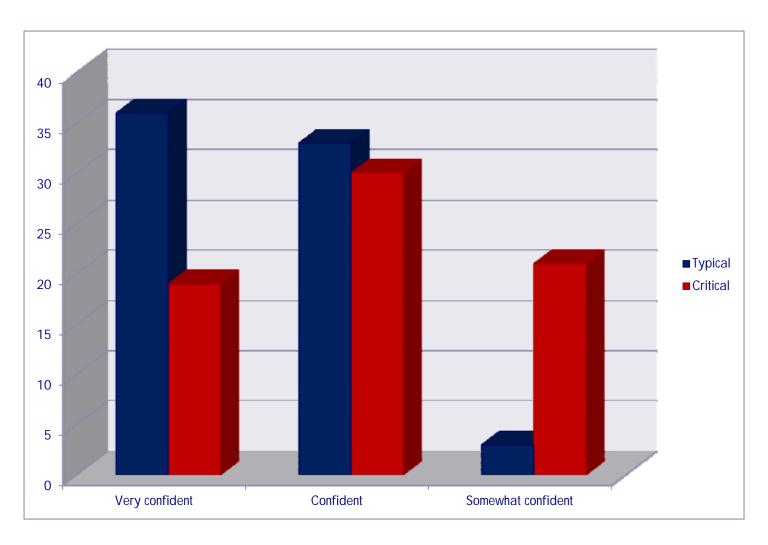
15% Neutral

4% Dissatisfied

1% Very dissatisfied



Employee Confidence

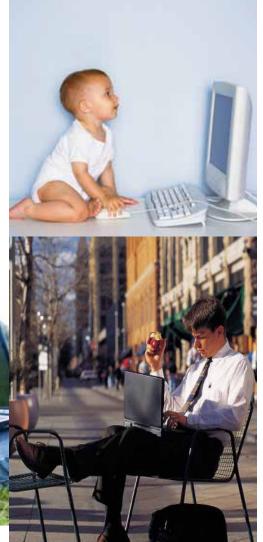


Linking Customer and Employee Satisfaction

Adopt a Customer-savvy Approach

- Meet customers where they are
- Consider generational preferences
- Be a customer





Understand and Alleviate Customers' Pet Peeves

- Language barriers
- Being kept on hold
- Call transfer
- Repeating information

- Bad employee attitude
- Service outcomes
- Service process
- Missed targets

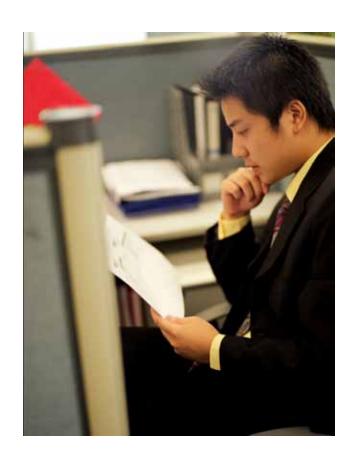


Understand and Alleviate Analysts' Sticking Points

17 %	Issue resolution
15 %	Access of problem-solving resources
12 %	Maintaining a low average handle time
12 %	Saying 'no' to customers
10 %	Staying fresh while handling repeat issues
7 %	Other
5 %	Dealing with customer anger
5 %	Lack of technical support knowledge
3 %	Talkative customers

2011 People Issues in Customer Support (supportindustry.com)

Examine and Overhaul Your Policies and Processes



- Contact handling
- Performance monitoring
- Incident management
- Request fulfillment
- Social media
- Complaint handling

Get ready for consumerization (bring your own device (BYOD))!

Examine 'How You Say It'

- It's not our policy
- There's nothing else I can do
- We don't support that
- You need to...
- You [did something wrong]



Adopt a 'Can Do' Attitude



- It's not our policy
 - ✓ What I can do is...
- There's nothing else I can do for you
 - ✓ What I can do is...
- We don't support that
 - ✓ What I can do is transfer you to...
 - √ What I can do is give you the web site for...
- You need to...
 - ✓ Let me walk you through how to...
- You [did something wrong]
 - ✓ Let's check how....

Foster and Measure Success



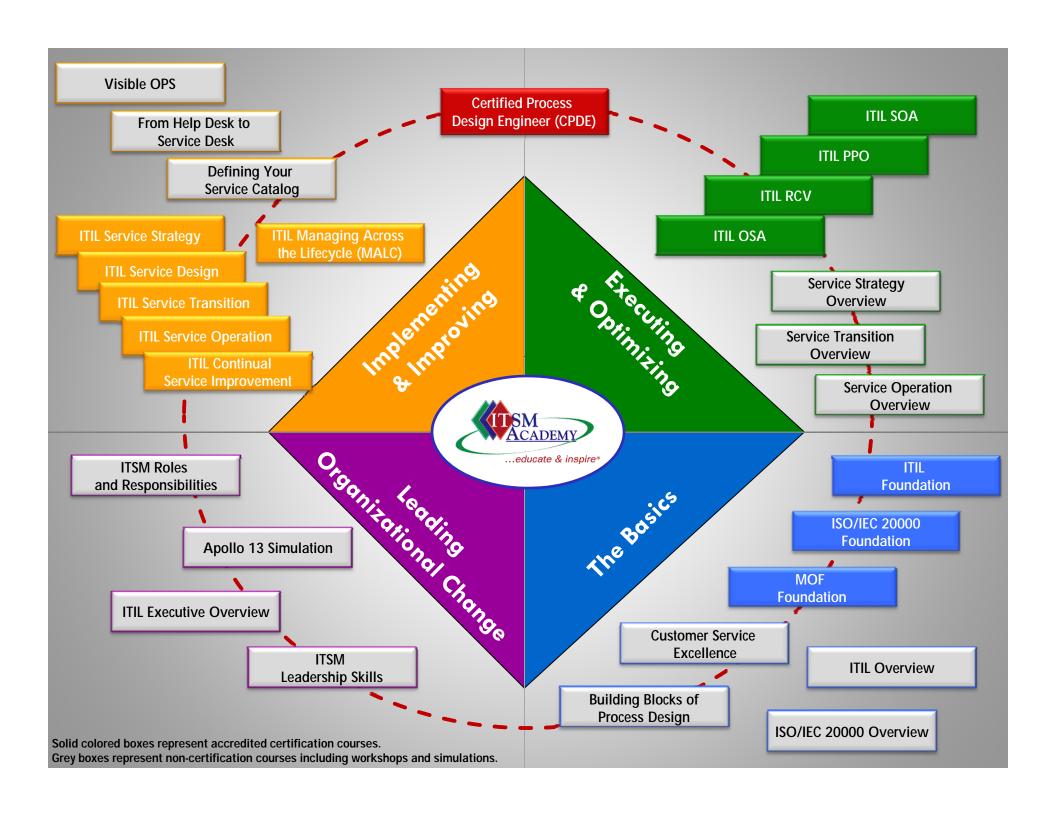
- Listen actively to, record and act on suggestions and complaints
- Challenge 'the way we've always done it'
- Design in service innovation and continual improvement
- Develop a balanced training program
 ✓ Business, technical, soft, self-management skills
- Measure and link employee and customer satisfaction

Take initiative. Be persistent. Innovate!

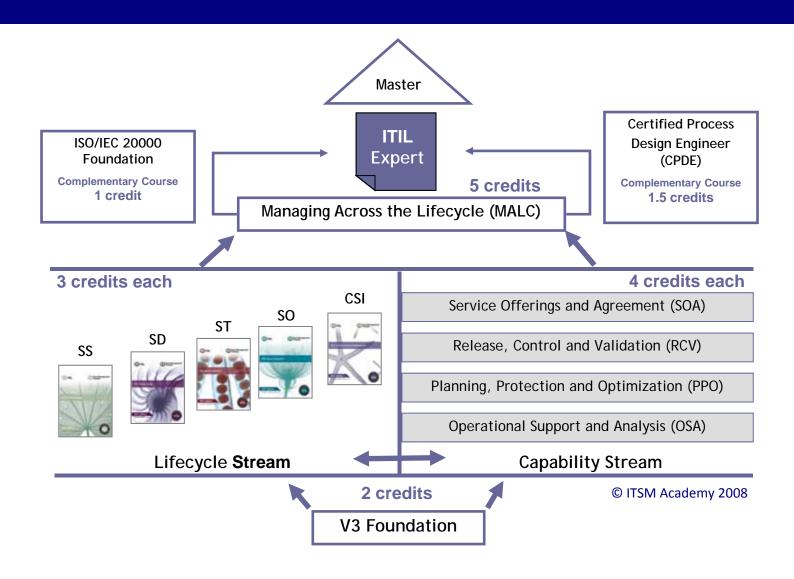
Questions?



Additional Sources of Help



Want to Learn More?



IT Service Management Professional (ITSMP)® Diplomas

ITSM Academy is Licensed by the Commission for Independent Education, Florida Department of Education, offering occupational ITSMP® Diplomas.

On our website, this symbol



indicates courses which accrue clock hours toward a Diploma as:

- Change Manager •
- Support Manager •
- Service Level Manager •

Achieved by earning 168 or more clock hours by completing 2 Required Courses, 2 Concentration Courses, 2 Electives and 1 Final Project **ITSMP Change ITSMP Support** ITSMP Service Level **Manager Diploma** Manager Diploma Manager Diploma (164 clock hours) (164 clock hours) (164 clock hours) ❖ REQUIRED ❖ IT Infrastructure Library (ITIL®) V3 Foundation (22 clock hours) Certified Process Design Engineer (CPDE)® (38 clock hours) Final Project (4 clock hours) ❖ CONCENTRATION ❖ map to the diplomas above Implementing . Continual Service Service Transition Service Operation Improvement (22 clock hours) (22 clock hours) (22 clock hours) Executing Release, Control and Operational Support Service Offerings and Validation and Analysis Agreements (38 clock hours) (38 clock hours) (38 clock hours) ELECTIVES choose 2 **Microsoft Operations** ISO/IEC 20000 Leadership Skills for Framework Foundation the ITSM Professional Foundation (22 clock hours) (22 clock hours) (22 clock hours)