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**YOU'VE SPENT THE MONEY, PLEASE  
MAKE THE MOST OF IT!  
TIPS & TRICKS TO ENSURE MAXIMUM VALUE  
FROM YOUR TRAINING DOLLARS**



# You've Spent the \$\$ - now make the most of it!!!

- Why do companies train their employees?
- What we have here is...
- Surprise Guest!! Talking about the most successful training program I have ever seen

Improve the ROX – Return on Experience  
I AM irked, bothered, miffed, and  
upset and I'm not going to take it  
any longer!

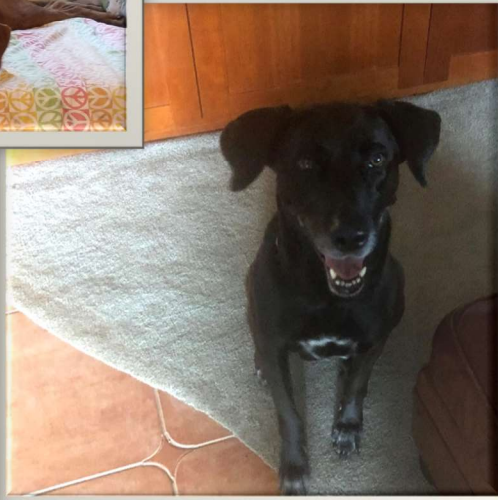


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# It's Game Time!

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## Survey says...

***“Only 40 percent of companies say that their learning strategy is aligned with business goals.***

***For 60 percent, then, learning has no explicit connection to the company’s strategic objectives.”***

McKinsey & Company, Brandon Hall Group study on the business impact of learning strategy.

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# What we have here, is a failure to communicate



We need training to accomplish the strategic goals our CIO just shared with me

Strategic goals are NOT included in request

Decision made and shared with a team member to coordinate

Here are the goals, what kind of training do we need?

Often answered by ITSM expert, NOT a training program expert



We ask, "How do you define success"

Training org contacted

NOT the same answer that would have provided



I'm sharing tips on ways to combat this today!

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# We have a Surprise Guest!

The program manager of the most robust,  
effective training program  
ITSM Academy has ever had the  
pleasure of working with!....

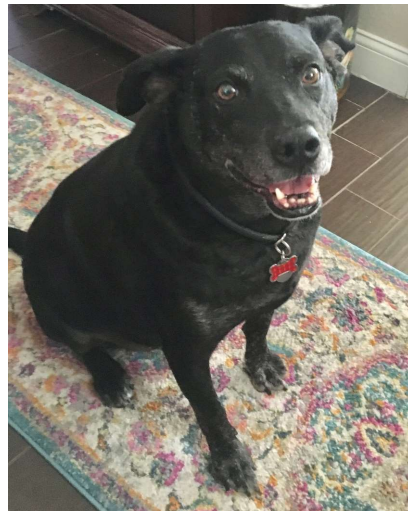
**Sharon Beebe**

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#### Sharon@home

- Michigan born, now Texas based
- Rescue dog aficionado

#### Sharon@work

- Over 30 years in IT – starting in Ops and App Dev
- Service Management focus since 2003
- Passionate about OCM
- Multiply certified: ISO/IEC20K, ITIL x4, MOF, Six Sigma
- MBA



# ITSM – Financial Services industry (mid-2000's, TX)

\$30M Program: Process (ITILv2), Enabling Technologies, People

**Service Support:** Incident/Service Desk, Problem, Change, Config, Release

**Service Delivery:** SLM (included Svc. Catalog), IT Financial, Availability, Capacity, IT Continuity

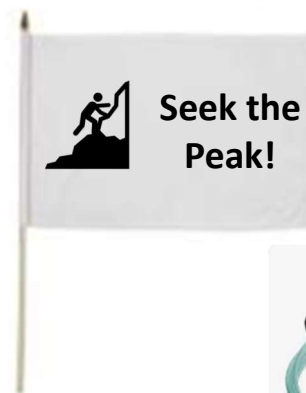
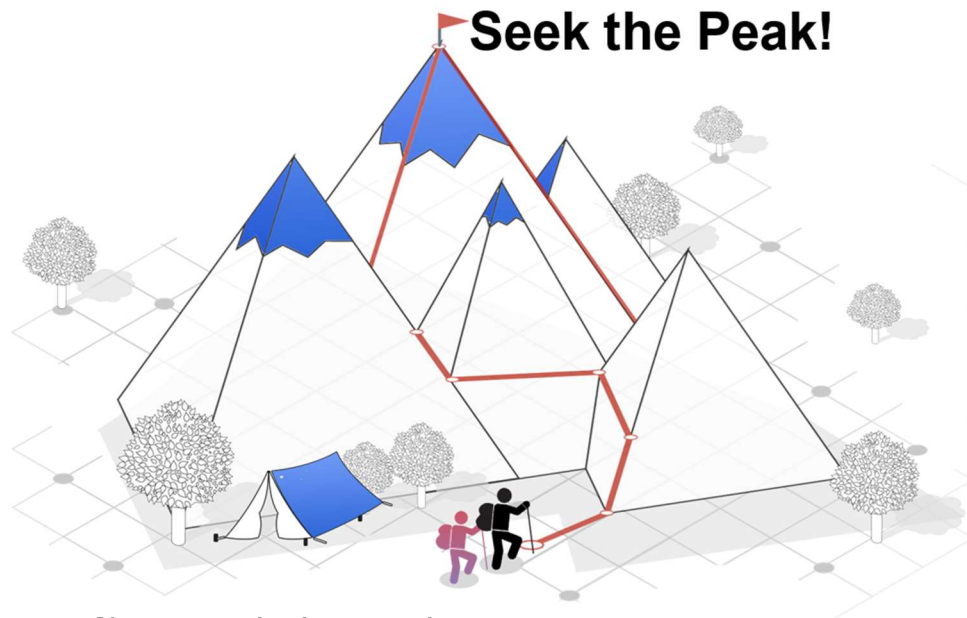
## OCM:

- **Extended Team Member Involvement:** Process Owners, Process Engineers, Process Improvement Teams (PITs)
- **Training & Site Readiness:** ITIL v2 Foundation: ~450 (+400 v3); Practitioners: 20; Process/Tool training: 2500
- **Branding & Communications:** “Seek the Peak” tagline and promotional tie-in
- **Organizational Alignment:** Ops and Apps
- **Leadership Alignment:** Visible Sponsorship: “Walk the Talk, Talk the Walk”
- **Value Realization:** ROI on Projects (improved controls; availability/reliability; standardized policy, process, procedure; improved CSAT & CX; common language for all of IT; clear R&R)

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**Tagline:** Seek the Peak!

**Iconography:** Mountain/climbers/compass


**Premium item tie-in:** Carabiners, disposable oxygen masks, hiking sticks, portable compasses, sherpa hats

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# If it's a top-down problem, what can I do?

- Ask for the strategic goals the stakeholder(s) are looking to accomplish - "How do you define success" 
- Work with training organization to discuss the goals and look for recommendations of what training best supports them
  - Here at the Academy, our SMEs use a good old fashion RACI chart
- Schedule a pre-class call with the instructor – often this offer is declined
- Have a visual/roadmap for the start of class, get the highest-level executive you can to launch the class – IT MAKES SUCH A DIFFERENCE!
- Have - and communicate - a plan for post-class activities
- Work with internal L&D to learn any standards they use to determine ROI/ROX (Return on Investment / Experience)

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You can make an important contribution to your organization by enthusiastically using what you have learned in class to lead process implementation and improvement activities. In other words, by being a change champion.

To be a change champion:

- Please participate in our communities

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# Questions for Sharon or Lisa?



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